

# Skills anticipating in Russian hi-tech industries for curricula development

Svetlana Sigova
Doctor of Economics, professor,
Deputy director of Budget Monitoring Center
Denis Pyzhikov
Head of development, KRIMEL
Petrozavodsk State University
RUSSIA



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## Challenges

# Labour market

### **Education system**

1

 There is a gap between the requirements of the labor market and training in the education system

2

 State standards are systematically lag behind the requirements of technology and business processes in industries (especially in high-tech)

3

• Communication processes to transfer requirements from the business to the education system are not configured

## Skills anticipating in Russia

### First experience

- •A large-scale research project "Anticipating skills demand in hi-tech industries" (2011-2013)
- Ordered by the Ministry of Education and Science of Russia
- Carried out by Budget monitoring centre of Petrozavodsk State University.



# Field of study - hi-tech prioritized industries in Russia

| 7 hi-tech industries prioritized in Russia | Davos priorities 2012 [World Economic Forum, 2012]      |
|--|---|
| Medicine and healthcare                    | Personalized medicine, nutrition and disease prevention |
| Biotech                                    | Synthetic biology and metabolic engineering             |
| Effective management of natural resources  | Utilization of carbon dioxide as a resource             |
| Nanotech and new materials                 | Nanoscale design of materials                           |
| Energy efficiency                          | High energy density power systems                       |
| Transport and space systems                | -   |
| IT   | Informatics for adding value to information             |

# Skills anticipating methodology

(for each hi-tech industry)

Preliminary trend analysis - expert panels







Job&Competence description



Best foreign practice



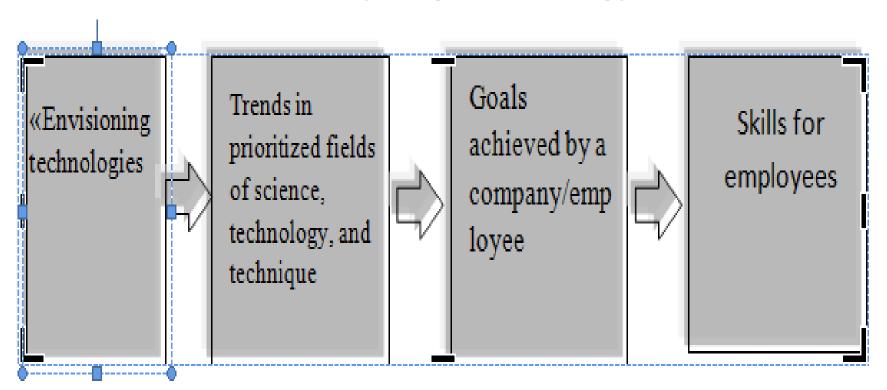
Lists of skills in demand

**PetrSU** 

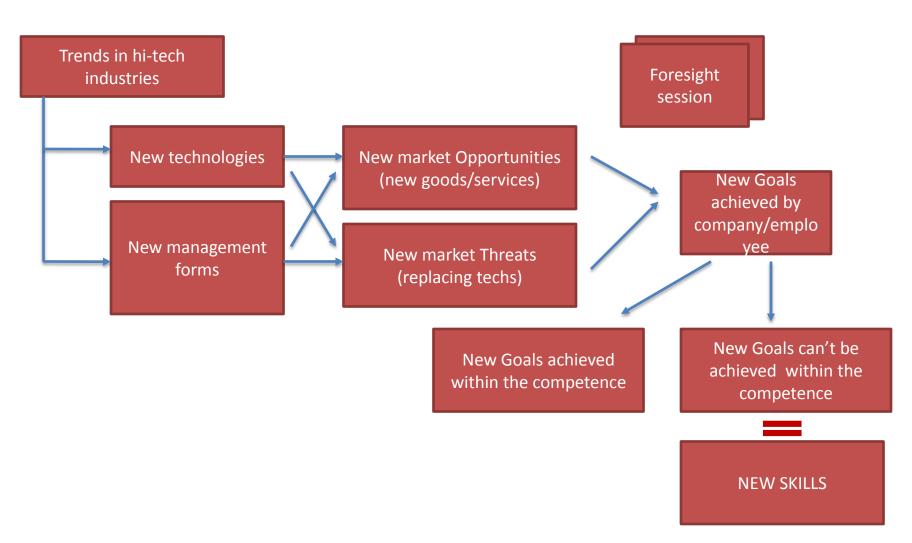


### Preliminary trend analysis

"Envisioning technologies" is the core of skills anticipating methodology



### Foresight layout



Soft and hard common skills for all 7 hi-tech prioritized industries in Russia

### General skills (32 items)

#### Pillar 1. Analytical work

I Information search:

II Information processing (complex, comparative, situational analysis and synthesis):

III Synthesis

#### Pillar 2. Organization and Administration

IV The internal organization (ability to self-learning and self-education)

V The external organization:

#### Pillar 3. Communication (interaction):

VI Leadership

VII Team and interrelationship:

#### Professional skills (27 items)

#### Pillar 4. Product and services design

VIII. Assessment of the market and society needs

IX. The design process

Pillar 5. Product and services production

Pillar 6. Implementation \ product and services support



#### Pillar 1. analytical work

#### I Information search:

The ability to effectively search information across heterogeneous environments, etc.

### II Information processing (complex, comparative, situational analysis and synthesis):

The ability to capture and classification of data, and their use: Detection of the object material properties and characteristics Identification of common and distinguishing properties of the objects being compared

Classification of objects by a specified base

Establishing the need or appropriateness of known feature

Selection of information under the task:

Selection of objects to solve the problem

Selection of examples illustrating the general rule

Information and Knowledge Management

Drawing conclusions from the analysis

Formulating a hypothesis

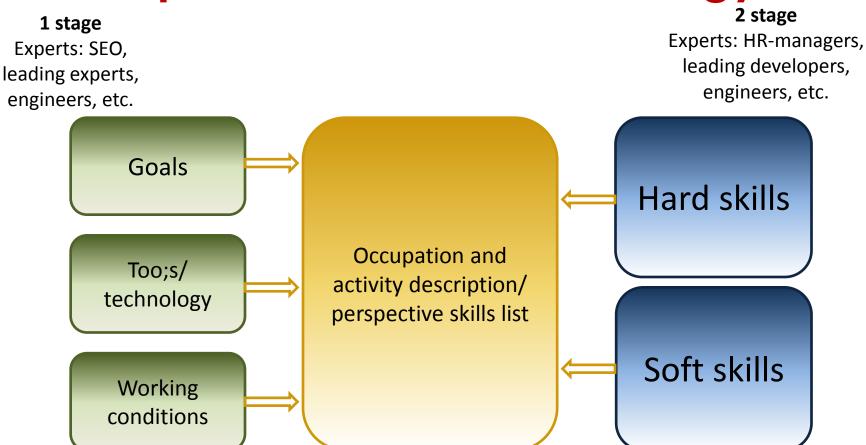
Creation and operation instructions given algorithm

Construction of proof or refutation of a statement

Determination of cause and effect

Schematization of the material studied

# "Job&Competence Description" implementation technology



"the problem solved by the employee and the way he does it"

# **Example of implementation of** "Job&Competence Description"

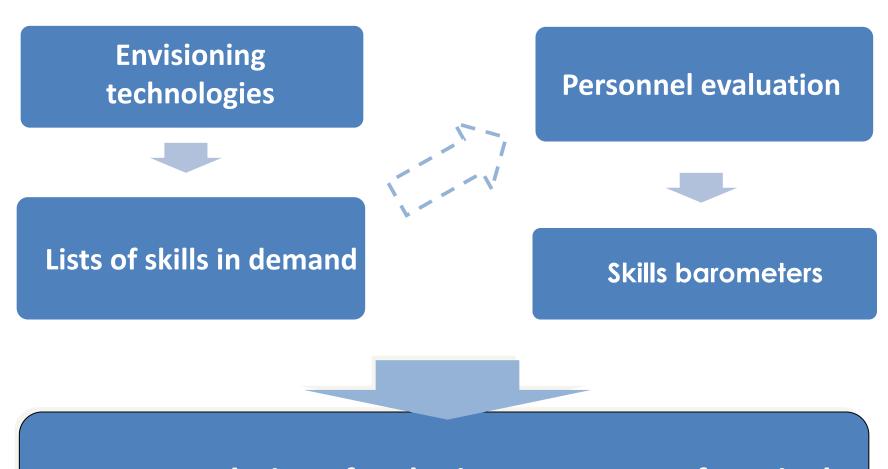
| Occupation - «Database Architect»  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|
| Challenges/Tasks   | Tools and Technology   | Work conditions  |  |  |  |  |
| I. Ensuring effective management of user data stores, the quality of the stored data, logic, storage and retrieval | <ul> <li>I. Computer technologies, portable electronic devices.</li> <li>II. Access to modern computing clusters (supercomputers) or other effective methods of</li> </ul> | I. The traditional office with a small amount of people per unit of space and providing a comfortable environment (adequate lighting, low noise, |  |  |  |  |
| II. Optimization of the access speed and storage efficiency.   | calculation.   | etc.) or remote work format  II. Access to the Internet and  |  |  |  |  |
| III. Search for new media and mechanisms for access to information for a revolutionary new indicators.             |  | other resources needed.  |  |  |  |  |

| Soft skills                                |
|--|
| Analytical thinking                        |
| Structuring                                |
| Organised nature                           |
| <ul> <li>Result orientation</li> </ul>     |
| <ul> <li>Information search</li> </ul>     |
| Creative thinking                          |
| <ul> <li>Learning determination</li> </ul> |
|  |
|  |

#### Hard skills

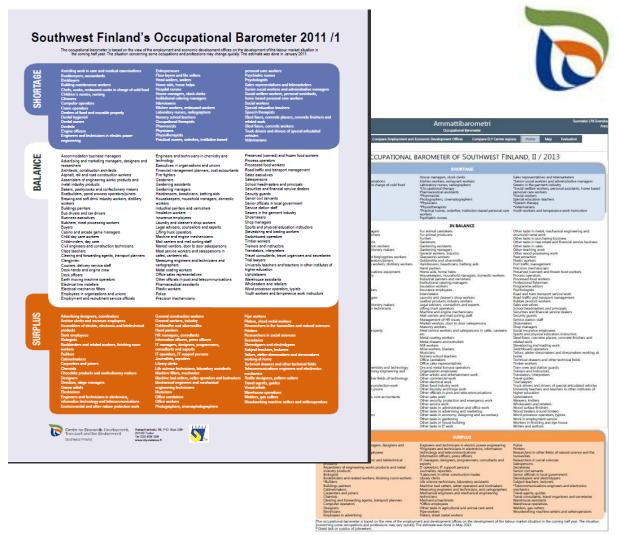
- Working with algorithms
- The use of mathematical tools
- Fundamentals of systems analysis, design and performance evaluation
- Current models of data assessment
- Modern trends in computer science
- Working with Databases
- "Soft" computing technology
- The integration of software products

# Personnel evaluation in line with skills in demand



Recommendations for the improvement of curricula

# Best practice: occupation barometers - Finland



Centers for Economic Development, Transport and the Environment (ELY Centers)

# Personnel evaluation – skills barometer





### **SHORTAGE**

the competence is **in demand**, but **not developed** enough among the particular group of employees

### **BALANCE**

the competence is **in demand** and **developed** enough among the particular group of employees







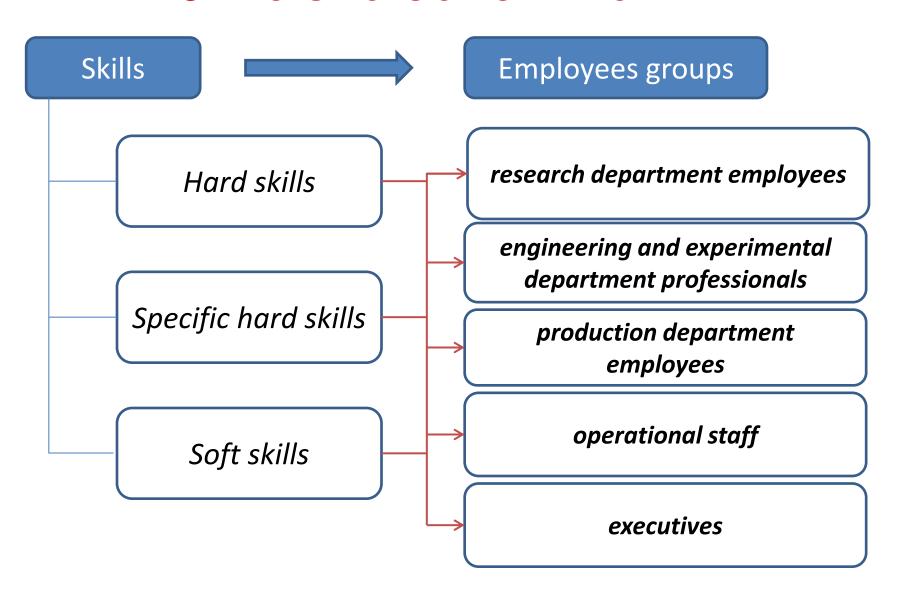


### **SURPLUS**

the competence is **developed** enough among the particular group of employees, but **non-**

demanded at the enterprise ter of PetrSU

### Skills evaluation matrix



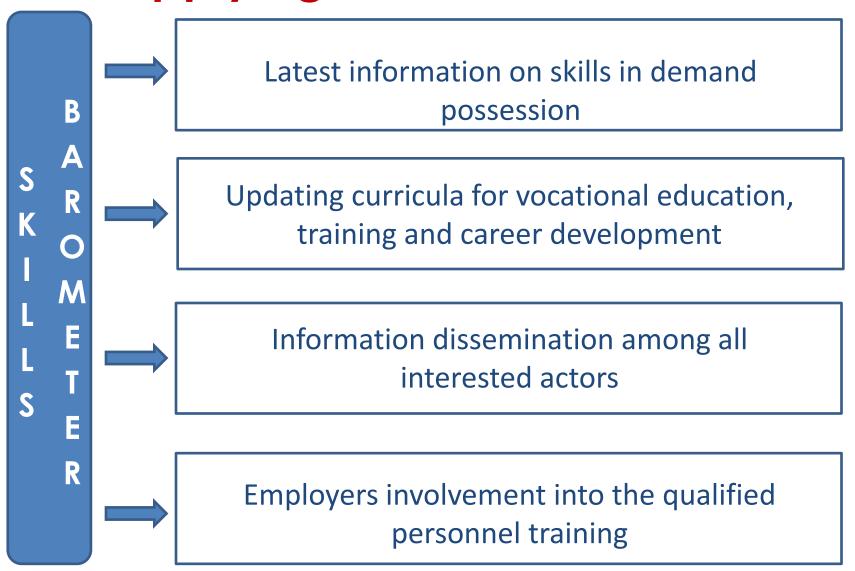
# Fragment of a skills barometer: "medicine and health" industry

| Skills   | Executives | Professionals<br>(higher<br>vocational<br>education) | Proffesionals<br>(secondary<br>vocational<br>education) |  |
|--|------------|--|---|--|
| Hard skills  |            |  |   |  |
| Knowledge of modern fundamental and empirical research methods   | 8          | 8  | 8   |  |
| Knowledge of fundamental mathematics, physics, chemistry   | <b>©</b>   | 8  | 8   |  |
| Results anticipation and process models development skills   | 8          | 8  | 8   |  |
| Knowledge on how to adhibit crude drugs, pharmaceuticals, biopharmaceuticals and nutritional supplements effectively                           | <b>©</b>   | <b>©</b>   | 8   |  |
| Working knowledge of modern equipment  | 8          | <b>©</b>   | ©   |  |
| Ability to apply statistical and applied mathematics methods and software in order to solve computational diagnostics and forecasting problems | 8          | 8  | 8   |  |
| Soft skills  |            |  |   |  |
| Decision making  | 8          | 8  | 8   |  |
| Respect/understanding  | 8          | ©  | <b>©</b>  |  |
| Motivating others  | 8          | <b>©</b>   | 8   |  |
| Authority delegation   | 8          | 8  | 8   |  |

# Fragment of a skills barometer: executives

| EXECUTIVES                             | ВІО      | ICT      | MED      | NANO     | ENVIR    | TRANS    | ENERGY   |  |
|--|----------|----------|----------|----------|----------|----------|----------|--|
| Hard skills                            |          |          |          |          |          |          |          |  |
| Information technology                 | <b>©</b> | 8        | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> |  |
| Handling information                   | <b>©</b> | <u></u>  | <b>©</b> | 8        | <b>©</b> | <b>©</b> | <b>©</b> |  |
| Basic knowledge of the subject area    | <u></u>  | 8        | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> |  |
| Standards                              | 8        | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> |          |  |
| Soft skills                            |          |          |          |          |          |          |          |  |
| Adaptivity/flexibility                 | 8        | <b>©</b> | 8        | <b>©</b> | 8        | <b>©</b> | <b>©</b> |  |
| Self-discipline                        | <b>©</b> | <b>©</b> | 8        | 8        | <b>©</b> | <b>©</b> | <b>©</b> |  |
| Information search                     | <b>©</b> | <b>©</b> | 8        | 8        | <b>©</b> | <b>©</b> | <b>©</b> |  |
| Attitude to further education/training | <b>©</b> | <u></u>  | 8        | <b>©</b> | <b>©</b> | <b>©</b> | <b>©</b> |  |

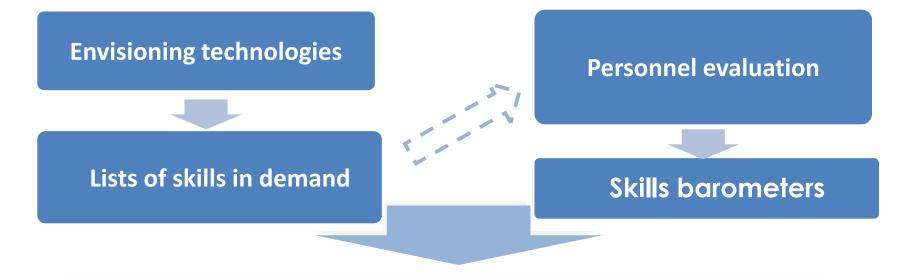
### Applying skills barometer



### **Applying results - 1**



### Applying results - 2



### **Curricula development:**

- 1. Federal state educational standards adjustment
- 2. Curricula adjustment
- 3. Training new skills based on existing subjects
- 4. Introducing new subjects in curricula

# THANK YOU



### Contact



#### **Svetlana Sigova**

Phone: +7 (8142) 71-32-29, Fax: +7 (8142) 78-33-02

Email: sigova@onego.ru

Petrozavodsk State University Budget monitoring center

> Address: Lenin str. 31 Petrozavodsk, Karelia Russia 185026

Website: <a href="http://openbudgetrf.ru">http://openbudgetrf.ru</a>